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University of South Carolina BOARD OF TRUSTEES Buildings and Grounds Committee February 28, 2008

The Buildings and Grounds Committee of the University of South Carolina Board of Trustees met on Thursday, February 28, 2008, at 10:00 a.m. in the 17<sup>th</sup> floor Carolina Room in Capstone.

Members present were: Mr. William C. Hubbard, Chairman; Mr. James Bradley; Mr. Mark W. Buyck, Jr.; Mr. Samuel R. Foster, II; Mr. William W. Jones, Jr.; Mr. Herbert C. Adams, Board Chairman; and Mr. Miles Loadholt, Board Vice Chairman. Mr. Arthur S. Bahnmuller; Mr. Toney J. Lister; and Mr. Eugene P. Warr, Jr. were absent. Mr. William L. Bethea, Jr. was also present.

Others present were: Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost Mark P. Becker; Vice President and Chief Financial Officer Richard W. Kelly; Vice President of Research and Health Sciences Harris Pastides; Vice President for Student Affairs and Vice Provost for Academic Support Dennis Pruitt; Vice Provost and Executive Dean for System Affairs and Extended University Chris P. Plyler; Dean of USC Lancaster John Catalano; Dean of USC Salkehatchie Ann C. Carmichael; Associate Vice President for Housing and Student Development and Assistant to the Vice Provost for Special Projects, Gene Luna; Director of Office of Business Helen Zeigler; Director of Facilities, Division of Business and Finance, Tom Quasney; Campus Planning and Construction Director and University Architect Charles G. Jeffcoat; Executive Associate Athletics Director for External Affairs Kevin O'Connell; Interim Director of Campus Planning and Construction and Manager of Construction Administration, Division of Facilities, Michael Thomas; Director of Periodicals, University Publications, Chris Horn; Director of University Communications, Division of University Advancement, Russ McKinney, Jr.; University Technology Services Production Manager, Justin Johnson; Board staff member Terri Saxon; and a member of the media.

Chairman Hubbard welcomed everyone. Mr. McKinney introduced Mr. Jim Hammond, with The State Newspaper.

Chairman Hubbard called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

III-45

#### Open Session

## I. Status Report on Major Existing Projects:

Mr. Kelly gave a detailed update on the following 26 major projects with an estimated cost of \$366,000,000.

A. <u>Education and General</u>: Band/Dance Facility; Horizon Research Facility; Horizon Parking Garage; Discovery Research Facility; Discovery Parking Garage; Biomass; Library Addition; Alumni Center; Capstone Top of Carolina Renovation; Gambrell Hall Repairs; Jones PCS Renovation Floors 4-6, South End; and the Sumwalt Trace Metals Lab Renovations.

B. <u>Housing</u>: Honor's Dorm; Cliff Apartment Kitchens; Woodrow Roof Replacement.

C. <u>Athletics</u>: Baseball Stadium; Athletic Academic Enrichment Facility; Williams-Brice Stadium - Modify West Side Training Rooms; Roost Infrastructure Master Plan; and the Williams-Brice Stadium Level 200 Renovations.

D. <u>Regional Campuses</u>:

- <u>USC Aiken</u>: Student Residence Hall, and the Student Activities Center Renovation.
- 2. USC Beaufort: Science and Technology Second Floor Upfit
- 3. <u>USC Upstate</u>: New Residence Hall Construction, Palmetto Villas Renovation, and the Campus Entrance and Infrastructure.

# II. <u>Update - Miscellaneous Projects</u>:

The miscellaneous projects discussed were: the Student Health Center Feasibility Study; the Williams-Brice Stadium Feasibility Study; the Greek Village Options; the Henderson Street Houses; Patterson Hall; and the Housing Improvements.

#### III. <u>Project Approval Process</u>:

Ms. Zeigler reviewed the State's two-phase project approval process. Discussion ensued regarding the possibility of shortening time gaps in the process, in an effort to reduce the number and the amount of project cost overruns.

Chairman Hubbard stated that there was a proposed contractual matter appropriate for Executive Session.

Mr. Bradley moved to enter Executive Session. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

Chairman Hubbard invited the following individuals to remain: Dr. Sorensen, Secretary Stepp, Dr. Becker, Dr. Pastides, Dr. Pruitt, Mr. Kelly, Dr. Plyler, Dean Carmichael, Dean Catalano, Dr. Luna, Ms. Zeigler, Mr. Quasney, Mr. Jeffcoat, Mr. Thomas, and Mrs. Saxon.

III-46

## Open Session

Following lunch Chairman Hubbard called the meeting back to order at approximately 12:45p.m.

# IV. Strategic Project Plan Prioritization

Mr. Kelly reviewed the criteria used for developing priority recommendations, with a goal of "Meeting academic needs through effective use of existing, updated campus facilities." The method used to define the goal included responses to the following questions:

- 1. Which facilities are in greatest need of renovation?
- 2. Which programs have expressed a need for new, restored, or additional space?
- 3. How can existing facilities meet the expressed need within resources available?

The result of that effort was prioritization of 22 key strategic issues with an estimated cost of \$900,000,000 in University, State, and special funds: Deferred Maintenance Projects; Petigru, Health Sciences, and LeConte Renovations; Streetscaping; Horizon I, and Discovery I Up Fit; Roost Projects; Farmer's Market Conversion; Housing Projects; New School of Business; Renovate/Replace the Thomson Student Health Center; Benson School/Recreation Fields; Blatt PE Center Renovation; Build Foundation Square; Renovate current School of Business; Jones Physical Science Center Renovation; Barnwell and Hamilton Renovations; Build new Law Center; Replace Byrnes; Renovate Law School; and Renovate/replace Coliseum.

Chairman Hubbard declared the meeting adjourned at 4:45 p.m.

Respectfully submitted,

Thomas L. Stepp Secretary