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University of South Carolina
BOARD OF TRUSTEES

December 18, 2018

The University of South Carolina Board of Trustees met at 12:50 p.m. on Friday, December 18, 2018, in the Alumni Center's C. Edward Floyd Boardroom.

Members present were: Mr. John C. von Lehe Jr., Chairman; Mr. Hubert F. Mobley, Vice Chairman; Mr. Chuck Allen; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. Robert F. Dozier Jr.; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. Miles Loadholt; Ms. Leah B. Moody; Ms. Rose Buyck Newton; Dr. C. Dorn Smith III; Mr. Eugene P. Warr Jr.; Mr. Thad H. Westbrook; Mr. Mack I. Whittle Jr.; and Mr. Charles H. Williams; with Mr. A. C. "Bubba" Fennell III joining by telephone. Absent were Mr. J. Egerton Burroughs; Mr. Toney J. Lister; and Ms. Molly M. Spearman.

Also present were: USC Columbia Faculty Senate Chair Marco Valtorta; USC Columbia Student Government President Taylor Wright; and the Board's Strategic Advisor David Seaton.

Others present were: President Harris Pastides; Secretary J. Cantey Heath Jr.; General Counsel Walter "Terry" H. Parham; Chief Operating Officer Edward L. Walton; Vice President for Student Affairs Dennis Pruitt; Chief Audit Executive Pam Doran; Chief Advancement Officer and Senior Advisor to the President Paula Harper Bethea; Chief Information Officer Doug Foster; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; Vice President for Human Resources Caroline Agardy; Vice President for Facilities and Transportation Derrick Huggins; Assistant to the President for System Affairs Eddie King; Associate Provost for Academic Programs Tena B. Crews; Palmetto College Chancellor Susan Elkins; USC Aiken Chancellor Sandra Jordan; USC Upstate Chancellor Brendan Kelly; Associate Vice President for Administration and Finance and Medical Business Affairs Jeffrey L. Perkins III; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Executive Director for Strategic Initiatives Jack Claypoole; University Treasurer Pat Lardner; Equal Opportunity Programs Director Clifford Scott; Director of Brand Strategy, Office of Communications and Public Affairs, J.C. Huggins; Public Relations Director Jeff Stensland; Associate Professor, Department of Instruction and Teacher Education, College of Education, George J. Roy; Assistant Professor of History, USC Lancaster,

Ernest Jenkins; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Ina Wilson.

I. Call to Order

Chairman von Lehe called the meeting to order and stated notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Secretary Heath confirmed Trustees joining the meeting by telephone.

Mr. Hickman announced no news media representatives were present.

Chairman von Lehe invited The Reverend John Cook with the Presbyterian Student Association to deliver the invocation.

Motion for Executive Session

Chairman von Lehe requested a motion and second for an Executive Session for personnel matters related to the appointment of honorary academic titles, appointments with tenure, mid-year tenure and promotion recommendations, the awarding of honorary degrees, and Dr. Pastides' post-presidency employment/transition plan.

Mr. Whittle made the motion, which was seconded by Mr. Westbrook. The vote was taken, and the motion passed.

Chairman von Lehe invited, President Pastides, Mr. Seaton, Secretary Heath and Mr. Parham to join voting Trustees in Executive Session.

Executive Session

Return to Open Session

II. Presidential Transition Plan

Chairman von Lehe changed the order of business and called on Mr. Parham who presented, on behalf of Chairman von Lehe and Vice Chairman Mobley, a motion to approve Dr. Pastides' post-presidency employment with the University for a five-year term – those terms being as discussed in Executive Session. Mr. Warr so moved. Mr. Buyck seconded the motion. The vote was taken, and the motion passed unanimously. Mr. Parham responded to Dr. Valtorta that he would speak with him later about the details of the plan.

III. Whaley House

Chairman von Lehe called on Mr. Walton who said approval was sought to transfer the University's rights to the Whaley House to the USC Development Foundation. This action will allow the USC Development Foundation to quickly exercise an existing agreement with the Historic Columbia Foundation to obtain the property free of charge.

Mr. Westbrook so moved, and Dr. Smith seconded the motion. The vote was taken, and the motion approved.

IV. Committee Reports (Consent Agendas)

This month we continue testing the use of consent agendas for reports coming forward from Board committees. I want to remind everyone, especially committee chairs who have reports coming forward today, we will treat all recommended approvals as a single motion from each committee.

If anyone objects to an individual item being included, please make a motion for the item to be pulled from the consent agenda so it may be discussed and voted on separately. We will address any item pulled from the consent agenda following acceptance of the committee's larger motion. Should that happen, I will ask the chair of the committee to come forward to address questions related to any item pulled from a consent agenda.

A. Buildings and Grounds Committee, November 16 and December 18, 2018 (The Honorable William C. Hubbard, Chair)

The Buildings and Grounds Committee met on November 16 and in a called meeting this morning. The committee recommends for approval all items listed on the consent agenda. There being no objection, Chairman von Lehe called for a vote and the motion passed approving the consent agenda action items and accepting the committee's written report as presented below.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amounts of proceeds of the tax-exempt bond issue.

1. Phase I Approval – USC Upstate Smith Science Building Renovations

To establish this project with a budget of \$4,250,000 to be funded with \$3,500,000 from the FY2019 Capital Reserve Funds and \$750,000 from Upstate Institutional Capital Project Funds.

2. Other Project Approvals

a. USC Aiken Humanities and Social Sciences Building Interior Renovations

To establish and fully fund this project with a budget of \$500,000 to be funded with USC Aiken Institutional Funds.

b. USC Salkehatchie Maintenance and Renovation Project

To establish and fully fund this project with a budget of \$1,200,000 to be funded with FY2019 Capital Reserve Funds.

c. USC Union Maintenance and Renovation Project

To establish and fully fund this project with a budget of \$841,000 to be funded with FY2019 Capital Reserve Funds.

3. Gift Naming Opportunities

a. Athletics

- i. Foti-Packer Defensive Team Meeting Room
- ii. Griffin Speight Assistant Coach's Office
- iii. Humpy Wheeler Assistant Coach Office
- iv. Isgett Way
- v. Karen and Russ Lloyd Family Display Case
- vi. Mill Family Cardio Deck
- vii. Mill Family Trophy Case
- viii. Muschamp Family Team Meeting Room
- ix. Peggy Swails Movie Room
- x. Rice Football Campus
- xi. Sara and Tony Hill Nutrition Station
- xii. Schaper Coaches Office Suite
- xiii. Springs Brooks Family Trophy Case
- xiv. Spur Cuts by Horry County Gamecock Club
- xv. Stephens Family Bench
- xvi. The Phibbs Family Office
- xvii. Eleanor G. Smith Assistant Coach Office

- xviii. Jerry Fedder Head Coach Conference Room
 - xix. Ken and Cheryl Wheat Weight Room
 - xx. Larry and Michelle Meek Sports Medicine Conference Room
 - xxi. Pam and Buddy McEntire Analyst Suite
 - xxii. R. Scott Rogers Conference Room
 - xxiii. Warner and Mary Kaye Peacock Arcade Room
- b. Barringer House – The Finlay Gardens
 - c. School of Law – James S. Konduros Courtyard
4. Richland County Agreement – Greene Street Improvement Project

To approve an agreement with Richland County under which the county will pay the University \$1,250,000 in exchange for a waiver and release of claims against the county under the South Carolina Eminent Domain Procedure Act or applicable inverse condemnation law for damages the University may sustain to its property at 720 College Street and 743 Greene Street, including diminution of value, resulting from the county's Greene Street Improvement Project as described in the agreement.

The committee also received several planning updates. This concludes the report of the Buildings and Grounds Committee.

B. Health Affairs Committee, November 16, 2018
(The Honorable A. C. "Bubba" Fennell, Chair)

The Health Affairs Committee met on November 16 and the following summary of the meeting was submitted for review by Trustees.

The Health Affairs Committee of the University of South Carolina met on Friday, November 16, 2018, in the Alumni Center's C. Edward Floyd Board Room.

During the meeting, the committee received an Affiliated Educational Partners update from Palmetto Health President John Singerling. In addition, updates from the USC Schools of Medicine in Columbia and Greenville were presented by the respective deans. A status report on the USC School of Medicine Greenville Dean Search was also provided to the committee.

This concludes the report of the Health Affairs Committee.

C. Student and System Affairs Committee, November 16, 2018
(The Honorable Thomas C. Cofield, Chair)

The Student and System Affairs Committee met on November 16 and the following summary of the meeting was submitted for review by Trustees.

The first meeting of the Student and System Affairs Committee under its new title and expanded scope was held on November 16, 2018.

Palmetto College Chancellor Elkins introduced Molly Beman from USC Columbia; Logan Deese from USC Lancaster, Palmetto College; and Travis Harder from USC Aiken, USC System, who discussed the Developing Leadership Experience through Student Ambassadors.

USC Aiken Chancellor Jordan discussed a new System Leadership Fellowship Program to help emerging leaders develop a deeper understanding of how the University operates and of the profession of higher education, in addition to boosting leadership capabilities.

Director of Organizational and Professional Development, USC Columbia Division of Human Resources, Nathan Strong discussed the Columbia Leadership Programs.

USC Beaufort Chancellor Panu discussed the successful system regional partnerships and their benefits to the University.

Palmetto College Chancellor Elkins provided a brief update on the USC Salkehatchie search to replace Dean Ann Carmichael, who retires December 31, 2018. The dean search committee is chaired by Chief Advancement Officer and Senior Advisor to the President Paula Harper Bethea, she reported.

This concludes the report of the Student and System Affairs Committee.

D. Academic Affairs and Faculty Liaison Committee, December 18, 2018
(The Honorable Leah B. Moody, Chair)

The Academic Affairs and Faculty Liaison Committee met earlier today and the committee recommends for approval all items listed on the consent agenda. There being no objection, Chairman von Lehe called for a vote and the motion passed approving the consent agenda action items and accepting the committee's written report as presented below.

The Academic Affairs and Faculty Liaison Committee met on December 18, 2018 and recommends full Board approval of all items in this report, all of which have received the appropriate academic and administrative approvals.

1. Honorary Academic Titles

The requests below for honorary academic titles were posted on the Board Portal with the materials for this meeting. If approved, the following individuals will be awarded the title(s) indicated, effective with his/her retirement:

For the title Professor Emerita:

Nancy K. Brown

Joan M. Culley

Esther G. Richey

For the title Professor Emeritus:

Rick J. Krueger

For the title Distinguished Professor Emerita:
DeAnne K.H. Messias

For the title Distinguished Professor Emeritus:
George M. Labanick

For the title Distinguished Clinical Professor Emerita:
Stephanie Burgess

For the Distinguished Research Professor Emerita:
Patricia S. Motes

For the title Emily Myrtle Smith Professor of Community Nursing Emerita:
DeAnne K.H. Messias

2. Appointments with Tenure

Dr. Nicole Cooke – Appointment with tenure at the rank of associate professor in the School of Library and Information Science, College of Information and Communications. Also appointed Augusta Baker Endowed Chair in Childhood Literacy.

Ms. Jennifer Deckert – Appointment with tenure at the rank of associate professor in the department of Theater and Dance, College of Arts and Science

3. Mid-Year Tenure and Promotion Recommendations

The full list of the mid-year tenure and promotion recommendations is provided in the materials posted on the Board Portal for this meeting.

4. Ad Hoc Committee on Honorary Degrees

— Policy Update: BTRU 2.01 Honorary Degree Policy

5. USC Columbia

a. New Programs

- i. Doctor of Nursing Practice (DNP), School of Medicine
- ii. Nursing Informatics Certificate, College of Nursing

b. New Dual Degree Program: BS in Hospitality Management, National Economic University, Vietnam; and BS in Hospitality Management, USC College of Hospitality, Retail and Sport Management

c. Program Modification, College of Education: Adding a STEM Education concentration to the Doctorate in Education (EdD) in Curriculum and Instruction

d. Center Name Change, College of Information & Communications: From South Carolina Center for Children’s Books and Literacy to South Carolina Center for Community Literacy

e. Program Name Change and Move, Graduate Certificate of Gerontology: Center Program name change from Graduate Certificate of Gerontology to Graduate Certificate of Study in Aging and program move from the College of Social Work to the Arnold School of Public Health

6. USC Aiken Program Modification: Adding a concentration in Engineering to the BS in Chemistry

7. USC Beaufort

a. New Programs

i. BS in Information Science and Technology

ii. MEd in Literacy

b. Department Name Change: From Department of English, Theater and Liberal Studies to Department of English, Theater and Interdisciplinary Studies

8. Palmetto College New Sites

a. Lexington Site: BA in Organizational Leadership; BA in Liberal Studies

b. Indian Land High School: AA/AS and Dual Enrollment

This concludes the Academic Affairs and Faculty Liaison Committee report.

E. Executive and Governance Committee, December 18, 2018
(The Honorable John C. von Lehe Jr., Chair)

The Executive and Governance Committee met earlier today, and the committee recommends for approval all items listed on the consent agenda. There being no objection, Chairman von Lehe called for a vote and the motion passed approving the consent agenda action items and accepting the committee's written report as presented below.

The Executive and Governance Committee met on December 18, 2018 and recommends full Board approval of the following contracts and gift agreements in excess of \$750,000.

1. Contracts Valued at \$750,000 and Above

a. Head Football Coach Will Muschamp: Approve a one-year extension through December 31, 2024; outside compensation in the sum of \$4,300,000 for the extension period; and modifications to Coach Muschamp's buyout obligation if he terminates the contract.

b. Assistant Football Coach Bryan E. McClendon: Approve a two-year extension through December 31, 2021; a base salary of \$500,000; outside compensation in the sum of \$500,000; and modifications to Coach McClendon's buyout obligation if he terminates the contract.

c. Assistant Football Coach Travaris J. Robinson: Approve a one-year extension and modifications to Coach Robinson's buyout obligation if he terminates the contract.

d. IBM/PeopleSoft HCM Implementation: Approve IBM Project Change Request (PCR) 11 to authorize payment to IBM in the sum of \$2,516,756.96 representing personnel costs associated with delaying the implementation of the IBM/PeopleSoft HCM System (HR/Payroll) for a period of three months from January 1, 2019 to April 1, 2019; and approve IBM PCR 12 to decrease the amount to be paid IBM for post-implementation support by the sum of \$131,856.

e. Pathology Consultants, Inc./USC School of Medicine Greenville Master Memorandum of Understanding, Amendment: An amendment to a Memorandum of Understanding between the USC School of Medicine Greenville and Pathology Consultants, Inc. under which Pathology Consultants will review, update and teach the core pathology curriculum and material required for the biomedical science portion of the first- and second-year medical school curriculum. The term of the MOU is one year, and Pathology Consultants will be paid \$780,570.

f. Leepfrog Technology, Inc.: A service and software license agreement with Leepfrog Technologies, Inc. for use of the Leepfrog Bulletin and Curriculum Management System to serve as the University's program inventory. The software will allow faculty and academic administrators to propose, vet, approve, and publish academic courses and curriculum in the University's academic bulletins including the Columbia Undergraduate and Graduate School bulletins, the bulletins of the Schools of Medicine and the School of Law, and the four bulletins of the Palmetto College campuses. The software also will archive important faculty approval documents and Faculty Senate Courses and Curriculum minutes as well as CHE and SACS approvals and notifications. The term of the agreement is five years at a total cost of approximately \$839,508.

g. Gift Agreements: \$1 million each from James S. Konduros, Jim Schaper, and Kenneth Wheat; and \$3 million from Lisa and Joseph Rice. All gifts are associated with naming opportunities addressed by the Buildings and Grounds Committee.

In other business at its meeting on December 18, 2018, the Executive and Governance Committee approved eight contracts and four gifts with values between \$250,000 and \$750,000.

2. Contracts/Gifts Valued from \$250,000 to \$750,000

a. Assistant Football Coach Dan Werner: Approved a one-year extension through December 31, 2020; a base salary of \$500,000; outside compensation in the sum of \$200,000; and modifications to Coach Werner's buyout obligation if he terminates the contract.

b. Indefinite Delivery Contracts: Five indefinite delivery contracts (IDC) for building services were approved. IDCs are provided for by the state; they are identical two-year term contracts under which no one company can perform more than \$500,000 of work in the two-year period; and no one company can provide more than \$200,000 on any one project. The University is under no obligation to use the companies but they are available if the University has a project that must be handled quickly. The companies approved are GMK Associates, ING Consulting, Peritus Engineers, RMF Engineering, and Swygert & Associates.

c. Gideon Taylor Consulting, LLC: Approved a change request to the current services contract with Gideon Taylor for additional services related to forms development, testing, migration and production support related to the PeopleSoft HCM project will result in an increase to the budget of \$219,665.

d. Agreement of Academic Collaboration, National Economic University of Vietnam: Approved an academic cooperation agreement between the National Economic University of Vietnam (NEU) and College of Hospitality, Retail and Sport Management (HRSM) under which NEU students will complete their third and fourth year of undergraduate study at HRSM and will receive a Hospitality and Tourism Management degree. The term of the contract is five years during which HRSM estimates revenues of approximately \$550,000.

e. Gift Agreements: Approved four gift agreements to the Athletics Department: \$250,000 each from Karen and Nancy Fedder, Karen and Russ Lloyd, and Melissa and Tim Packer; and \$500,000 from Carol and Will Muschamp. All gifts were for naming opportunities addressed by the Buildings and Grounds Committee.

This completes the Executive and Governance Committee report of its December 18, 2018, meeting.

V. Report of the USC Columbia Student Government President

Chairman von Lehe called on Mr. Wright who began his presentation discussing Student Government's five goals, which formed the basis of its activities for the year: (1) Improving the quality of the student experience; (2) Promoting inclusion and equity; (3) Encouraging student involvement in the community; (4) Advocating for affordability, accessibility and transparency; and (5) Providing opportunities for student leadership development.

He quickly summarized accomplishments to date and activities planned for the spring semester. Highlights of his remarks included Stigma Free USC, which was a week dedicated to mental health

awareness, which included eating disorders, suicide, and other serious concerns students have. Student Government also worked with Athletics Director Ray Tanner and his staff to successfully introduce mobile student ticketing, as well as hydration stations at Williams-Brice Stadium.

Mr. Wright also underscored the importance of expanding the University Union. A student group was working on identifying what was needed regarding a student life perspective. He provided statistics showing USC third from the bottom among SEC institutions in terms of square feet per student found in student unions – Russell House is crowded, and lines are long. If the University wants to grow, it must continue to add space. USC is about 24 years behind the last SEC institution to add square footage in a university union.

As for goal two of promoting inclusion and equity, he said a survey showed Student Government more diverse than the Columbia campus. To further increase the diversity of groups on campus, Student Government is working with the Dr. John Dozier and the Office of Diversity and Inclusion to develop initiatives to implement in the spring.

As for encouraging student involvement in the community, he said The BIG Event saw more than 300 volunteers work at 30 sites to help improve the community. The goal for 2019 was to recruit more than 1,000 volunteers to work at 100 sites. In addition to The BIG Event, Student Government sponsored a Veterans Day 5K, which had over 200 runners raise \$3,000 for Friends of Fisher House for veterans.

In addressing the goal of providing opportunities for student leadership development, Student Government recruited the largest and most diverse ever Freshman Council. It also sponsored the Student Body President Summit, hosting 23 study body presidents from across the state.

To address its final goal of promoting affordability, accessibility and transparency, Student Government re-launched Carolina Closet – a service providing students with business attire for interviews, allowing students to better represent themselves and the University. Student Government will pilot a new program in the spring, Swipe Out Hunger, in which students can donate unused meal swipes to students in need. The 400 swipes needed to initiate the pilot program were donated within 24 hours, he said.

In the area of academics, Mr. Wright said Student Government was continuing to work with Provost Joan Gabel and University Libraries on OERs (Open Educational Resources), which are free textbooks for students. This effort has saved students over \$400,000 since 2015 and the savings are expected to be even higher once the 2018 figures are finalized. Transparency in academic fees through creation of more understandable student bills is another issue Student Government has been working on with the provost, deans and the Division of Information Technology, he said.

Finally, he shared a quick success story about Student Government's recognition at the 2018 SEC Exchange, where USC Columbia's Student Government received two of seven awards presented. One award recognized Stigma Free USC as the "Initiative of the Year" and the second recognized USC's Sustainability Fund as the "New Initiative of the Year."

In response to how to get clothing to Carolina Closet, Mr. Wright instructed Trustees to bring clothing to the Student Government Office in Russell House or to the Blatt PE Center.

Chairman von Lehe thanked Mr. Wright for his report, which he received as information.

VI. Report of the President

Chairman von Lehe called on President Pastides who opened his remarks commenting on Monday's systemwide commencement ceremonies at which 2500 students received degrees, 1500 of whom participated. Earlier in the day on Monday, he said, 200 doctoral degrees were awarded – the largest number ever awarded by the University.

Sadly, President Pastides noted the passing of Robert C. "Bob" McNair in November – "one of our own," he said, adding that the McNair family wanted Dr. Pastides to assure the Board Mr. McNair deeply loved the University of South Carolina. "I assured them that their legacy would continue to be felt at the University."

President Pastides mentioned efforts on the Higher Education Opportunity Act (HEOA), which he said was pre-filed in the Senate with a growing list of bi-partisan sponsors, including publication of an op-ed piece he authored that ran December 9, 2018, in the Spartanburg Herald. "We are cautiously hopeful," he said. The University has appealed to the state for \$11.3 million of new, recurring funding – the amount it would take to comply with the HEOA.

On Athletics, President Pastides cited the announcement of the new LED video display for Founders Park, which at 1450 square feet will be one of the 10 largest in college baseball. It will be ready for the season opener against Liberty University on February 15, 2019.

He concluded his report announcing the following campus achievements: Capstone was lit in November recognizing for the third straight year, the No. 1 in the world ranking for the University's Sports Sciences; Dr. Prakash Nagarkatti was elected a fellow of the National Academy of Inventors; and Dr. Donna Chen in Chemistry was announced as American Association for the Advancement of Science (AAAS) Fellow, making her the University's 44th AAAS Fellow. At the annual meeting of the SACS Commission on Colleges, USC Aiken Chancellor Sandra Jordan was awarded the organization's highest honor, the James T. Rogers Distinguished Leadership Award.

VII. Other Matters

Chairman von Lehe called on Vice Chairman Mobley who offered a brief update on the Presidential Search, noting a website would be launched in the next few weeks that would provide progress and information on the search. The website also may be used for a survey on preferred presidential characteristics.

Chairman von Lehe said that before adjourning, he wanted to recognize two Trustees who would be leaving Board service – Governor’s Designee Mark W. Buyck Jr. and Governor’s Appointee Thomas C. Cofield – and offered each an opportunity to speak.

Mr. Cofield said he appreciated the kind comments over the past several days. He continued:

This has been a great honor for me. I’ve thoroughly enjoyed it. Governor Haley gave me a great honor when she nominated me for this position. The great thing for Janet and me has been that we have served with so many great people. I had no inkling that USC has such great leaders, had such great people working in the background; it has so impressed us.

We’ve served during a time where – I don’t want to call them USC’s glory years – but we’ve had just grand achievements across the board, including academics, athletics, and growth in research. Certainly, a lot of that is on your shoulders. If we had a player coach like Bill Russell used to be for the Boston Celtics, we would say that our player coach has really been President Harris Pastides. What a great leader he has been for these glory years.

It has been a great honor to serve with all of you and with President Pastides.

This being his last board meeting, Mr. Buyck said he wanted to make a few reflections because everyone on the Board felt like a part of his family. He continued:

In 1986, when Carol Campbell called me, he said “Mark, you’re my first appointment and I’m appointing you to the Board of Trustees.” I have said often that working with you and for this institution has really fed my soul. During these last 30 years, probably not a day went by that I didn’t think about something dealing with Carolina.

I’ve served with five presidents, from Jim Holderman to Harris Pastides, and each one brought a great deal to the University. Harris has probably brought the most; he’s the most approachable president during the time I’ve been here. We appreciate everything he has done and will continue to do.

I have jotted down a dozen challenges. I hope this Board will:

1. Continue to fund academic cathedrals very generously.
2. Continue to pursue admission to the AAU.
3. Do not let the freshmen enrollment drop below 6,000 and increase it as our facilities come online to handle more students.

4. Begin the first phase of our Campus Village up where the Bates dormitories are now.
5. Encourage the University Development Foundation to acquire that track of land behind Gamecock Park down to the river.
6. Do not tear down Carolina Coliseum or the Byrnes Building.
7. The most neglected part of our campus is at the corner of Sumter and Pendleton Streets where the World War I Memorial sits. This is a magnificent architectural building and our University Architect Derek Gruner has plans to improve the building and the grounds that will honor all veterans of all foreign wars who have been students at the University.
8. We should designate new areas for the Greek Village because more fraternities and sororities want to locate there.
9. Focus on the realignment and development of South Main Street. This will be a big, important addition.
10. Encourage the speedy completion of the former Law School renovation.
11. Emphasize the healthy relationship between the regional campuses and the Columbia campus to the new president.
12. Humor and indulge Marco (he laughingly kidded Faculty Senate Chair Marco Valtorta, before adding) the twelfth challenge is beat Clemson.

Farewell remarks by both Trustees were applauded and Chairman von Lehe said the comments would be included in the minutes.

VIII. Adjournment

When there were no other matters to come before the Board, Chairman von Lehe declared the meeting adjourned at 1:40 p.m.

Respectfully submitted,

J. Cantey Heath, Jr.
Secretary