University of South Carolina
BOARD OF TRUSTEES

Ad Hoc Committee on Infrastructure – Called

January 18, 2022

The Ad Hoc Committee on Infrastructure of the University of South Carolina Board of Trustees convened in a called meeting at 3:30 p.m. on Tuesday, January 18, 2022 by Microsoft Teams video conference hosted from room 206B of the Osborne Administration Building.

Committee members participating via Teams were Trustee C. Dorn Smith III MD, Co-Chair; Vice President for Information Technology and Chief Information Officer Doug Foster, Co-Chair; USC Columbia Faculty Senate Chair Dr. Audrey Korsgaard; Trustee Rose Buyck Newton; Interim Dean of the College of Arts and Sciences Joel Samuels; Strategic Advisor to the Board of Trustees David Seaton; Trustee Thad H. Westbrook; and Trustee Mack I. Whittle Jr. Committee member University Treasurer and Associate Vice President and Chief of Staff for the Division of Administration and Finance Joe Sobieralski participated in person. Other Trustees participating via Teams were Mr. C. Dan Adams; Mr. Alex English; Mr. Brian C. Harlan; Mr. Richard A. Jones Jr.; Mr. Toney J. Lister; Mr. Hubert F. Mobley; Ms. Emma W. Morris; and Mr. John C. von Lehe Jr.

Others attending in person were Secretary Cameron Howell; Assistant Vice President of Media and External Engagement Jeff Stensland; IT Production Manager Matt Warthen;

and Board of Trustee support staff. Division of Information Technology Chief of Staff Tina Dennis attended via Microsoft Teams.

OPEN SESSION

I. Call to Order

Dr. Smith welcomed everyone and asked those in the room to introduce themselves. Secretary Howell confirmed Committee members attending via Teams.

Dr. Smith stated notice of the meeting had been posted and the press notified as required by the Freedom of Information Act. The agenda and supporting materials had been circulated; and a quorum was present to conduct business.

Dr. Smith called on Mr. Stensland to introduce members of the media in attendance. No members of the media were presented.

II. Purpose of Ad Hoc Committee on Infrastructure

Mr. Foster stated he shared two documents with the Committee for review: a Gartner report on the challenges of governance with Information Technology (IT), and a report from Texas A&M University on updated shared service model, including how IT functions. Mr. Foster stated there may not be a need for this Committee to meet again.

Mr. Foster stated the significance of IT at the University is cause for the Board to become more involved. Some $90 million is invested in IT each year across the USC system, and the Division of Information Technology employs approximately 500 people.

III. Board of Trustees' Role in IT Governance

Mr. Foster stated there are three specific areas he felt warranted the Board's attention: strategy, monitoring progress, and risk.

IV. <u>Aligning Strategy & Execution</u>

Mr. Foster suggested the Board adopt responsibility for sanctioning and monitoring IT work, and that three standing Board Committees be tasked with assignments to accomplish this. The Governance Committee would be responsible for approving strategic and annual plans; the Finance and Infrastructure Committee would monitor progress and funding; and the Audit, Compliance and Risk Committee would monitor project risks as well as review cybersecurity risk at the University.

V. <u>Recommendation – Roles and Responsibilities of Board Standing Committees</u>

Mr. Whittle requested that Mr. Foster draft a proposal for the Committee to present to the full Board at the upcoming February 18th Board meeting. Mr. Foster stated he would submit his proposal to Secretary Howell, who would then distribute it to the Committee for review.

VI. <u>Other Matters</u>

Chair Smith called for other matters to come before the Committee. There were none.

VII. <u>Adjournment</u>

There being no further items on the agenda for discussion, Co-Chair Smith declared the meeting adjourned at 3:50 p.m.

Respectfully submitted,

Cameron Howell
Secretary